August 8, 2025

Consolidated Financial Results for the Three Months Ended June 30, 2025 (Under Japanese GAAP)

ECONACH HOLDINGS CO.,LTD. Company name:

Listing: Tokyo Stock Exchange

Securities code: 3521

URL: https://www.econach.co.jp/

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Scheduled date to commence dividend payments:

Preparation of supplementary material on financial results: None Holding of financial results briefing: None

(Yen amounts are rounded down to millions, unless otherwise noted.)

Consolidated financial results for the three months ended June 30, 2025 (from April 1, 2025 to June 30, 2025)

(1) Consolidated operating results (cumulative)

(Percentages indicate year-on-year changes.)

| | Net sale | S | Operating p | rofit | Ordinary p | ofit | Profit attributable t parent | o owners of |
|--------------------|-----------------|-----|-----------------|-------|-----------------|------|---------------------------------|-------------|
| Three months ended | Millions of yen | % | Millions of yen | % | Millions of yen | % | Millions of yen | % |
| June 30, 2025 | 491 | 6.9 | 67 | 57.4 | 67 | 60.7 | 23 | 12.0 |
| June 30, 2024 | 459 | 1.4 | 42 | - | 41 | - | 21 | - |

Note: Comprehensive income For the three months ended June 30, 2025:

¥23 million [12.0%] [-%]

¥21 million

For the three months ended June 30, 2024: Basic earnings per share Diluted earnings per share Three months ended Yen Yen June 30, 2025 0.90 0.90 0.81 June 30, 2024

(2) Consolidated financial position

| | Total assets Net assets | | Equity-to-asset ratio |
|----------------|-------------------------|-----------------|-----------------------|
| As of | Millions of yen | Millions of yen | % |
| June 30, 2025 | 5,916 | 4,820 | 81.3 |
| March 31, 2025 | 6,090 | 4,924 | 80.8 |

Reference: Equity

As of June 30, 2025: ¥4,810 million As of March 31, 2025: ¥4,919 million

Cash dividends

| | Annual dividends per share | | | | | |
|--|----------------------------|--------------------|-------------------|-----------------|-------|--|
| | First quarter-end | Second quarter-end | Third quarter-end | Fiscal year-end | Total | |
| | Yen | Yen | Yen | Yen | Yen | |
| Fiscal year ended March 31, 2025 | - | - | - | 5.00 | 5.00 | |
| Fiscal year ending March 31, 2026 | - | | | | | |
| Fiscal year ending March 31, 2026 (Forecast) | | | | 5.00 | 5.00 | |

Note: Revisions to the forecast of cash dividends most recently announced: None

3. Forecast of consolidated financial results for the fiscal year ending March 31, 2026 (from April 1, 2025 to March 31, 2026)

(Percentages indicate year-on-year changes.)

| | Net sale | es | Operating p | Operating profit Ordinary profit Profit attributable to owners of parent | | Basic earnings per share | | | |
|--------------------------------------|-----------------|------|-----------------|--|-----------------|--------------------------|-----------------|------|------|
| | Millions of yen | % | Millions of yen | % | Millions of yen | % | Millions of yen | % | Yen |
| Fiscal year ending March 31, 2026 | 2,750 | 38.9 | 375 | 10.0 | 370 | 9.1 | 235 | 23.0 | 8.88 |

Note: Revisions to the earnings forecasts most recently announced: None

* Notes

- (1) Significant changes in the scope of consolidation during the period: None
- (2) Adoption of accounting treatment specific to the preparation of quarterly consolidated financial statements: None
- (3) Changes in accounting policies, changes in accounting estimates, and restatement
 - (i) Changes in accounting policies due to revisions to accounting standards and other regulations: None
 - (ii) Changes in accounting policies due to other reasons: None
 - (iii) Changes in accounting estimates: None
 - (iv) Restatement: None
- (4) Number of issued shares (common shares)
 - (i) Total number of issued shares at the end of the period (including treasury shares)

| As of June 30, 2025 | 26,466,366 shares |
|----------------------|-------------------|
| As of March 31, 2025 | 26,466,366 shares |

(ii) Number of treasury shares at the end of the period

| As of June 30, 2025 | 15,183 shares |
|----------------------|---------------|
| As of March 31, 2025 | 14,733 shares |

(iii) Average number of shares outstanding during the period (cumulative from the beginning of the fiscal year)

| Three months ended June 30, 2025 | 26,451,503 shares |
|----------------------------------|-------------------|
| Three months ended June 30, 2024 | 26,454,025 shares |

- * Review of the Japanese-language originals of the attached consolidated quarterly financial statements by certified public accountants or an audit firm:nothing
- * Proper use of earnings forecasts, and other special matters (Cautions on forward-looking statements, etc.)

The forward-looking statements, including forecasts of financial results, contained in these materials are based on information currently available to the Company and on certain assumptions deemed to be reasonable. However, the Company makes no guarantee that these forecasts will be achieved. Actual financial results, etc. may differ substantially due to various factors.

| | As of March 31, 2025 | As of June 30, 2025 |
|--|----------------------|---------------------|
| Assets | | |
| Current assets | | |
| Cash and deposits | 1,502,403 | 1,371,744 |
| Accounts receivable - trade | 95,453 | 83,17 |
| Merchandise | 1,887 | 1,58. |
| Raw materials and supplies | 2,194 | 1,89 |
| Other | 5,495 | 11,50 |
| Allowance for doubtful accounts | (431) | (1,363 |
| Total current assets | 1,607,002 | 1,468,54 |
| Non-current assets | | |
| Property, plant and equipment | | |
| Buildings and structures, net | 2,272,712 | 2,207,62 |
| Machinery, equipment and vehicles, net | 32,667 | 31,36 |
| Tools, furniture and fixtures, net | 72,741 | 68,18 |
| Land | 1,834,794 | 1,834,79 |
| Construction in progress | 14,980 | 50,46 |
| Total property, plant and equipment | 4,227,895 | 4,192,43 |
| Intangible assets | | |
| Leasehold interests in land | 83,445 | 83,44 |
| Software | 4,225 | 3,90 |
| Telephone subscription right | 1,528 | 1,52 |
| Total intangible assets | 89,199 | 88,87 |
| Investments and other assets | | |
| Investment securities | 600 | 60 |
| Other | 166,723 | 166,36 |
| Allowance for doubtful accounts | (683) | (679 |
| Total investments and other assets | 166,639 | 166,28 |
| Total non-current assets | 4,483,735 | 4,447,59 |
| Total assets | 6,090,738 | 5,916,14 |

| | As of March 31, 2025 | As of June 30, 2025 |
|---|----------------------|---------------------|
| Liabilities | | |
| Current liabilities | | |
| Accounts payable - trade | 37,382 | 33,967 |
| Current portion of long-term borrowings | 195,398 | 198,732 |
| Accounts payable - other | 51,472 | 101,736 |
| Income taxes payable | 73,723 | 21,840 |
| Contract liabilities | 16,523 | 17,592 |
| Advances received | 5,348 | 6,656 |
| Provision for bonuses | 5,987 | 10,002 |
| Provision for shareholder benefit program | 2,466 | 1,698 |
| Other | 86,877 | 65,271 |
| Total current liabilities | 475,179 | 457,497 |
| Non-current liabilities | | |
| Long-term borrowings | 405,272 | 355,589 |
| Deferred tax liabilities | 31,964 | 27,974 |
| Deferred tax liabilities for land revaluation | 10,296 | 10,296 |
| Asset retirement obligations | 239,169 | 239,865 |
| Long-term deposits received | 3,948 | 3,948 |
| Total non-current liabilities | 690,651 | 637,673 |
| Total liabilities | 1,165,830 | 1,095,170 |
| Net assets | | |
| Shareholders' equity | | |
| Share capital | 100,000 | 100,000 |
| Capital surplus | 4,235,309 | 4,235,309 |
| Retained earnings | 568,380 | 460,060 |
| Treasury shares | (3,117) | (3,186 |
| Total shareholders' equity | 4,900,572 | 4,792,183 |
| Accumulated other comprehensive income | | |
| Revaluation reserve for land | 18,765 | 18,765 |
| Total accumulated other comprehensive income | 18,765 | 18,765 |
| Share acquisition rights | 5,569 | 10,022 |
| Total net assets | 4,924,907 | 4,820,971 |
| Total liabilities and net assets | 6,090,738 | 5,916,142 |

| | Three months ended June 30, 2024 | Three months ended June 30, 2025 |
|--|-------------------------------------|-------------------------------------|
| Net sales | 459,524 | 491,385 |
| Cost of sales | 371,650 | 367,786 |
| Gross profit | 87,874 | 123,599 |
| Selling, general and administrative expenses | 45,096 | 56,270 |
| Operating profit | 42,777 | 67,328 |
| Non-operating income | | |
| Rental income from non-current assets | 384 | 384 |
| Commission income | 282 | 324 |
| Insurance claim income | - | 342 |
| Rental income from buildings | 106 | 433 |
| Other | 240 | 128 |
| Total non-operating income | 1,012 | 1,611 |
| Non-operating expenses | | |
| Interest expenses | 2,015 | 1,815 |
| Other | 6 | 5 |
| Total non-operating expenses | 2,021 | 1,820 |
| Ordinary profit | 41,768 | 67,119 |
| Extraordinary losses | | |
| Loss on retirement of non-current assets | 0 | 331 |
| Retirement benefits for directors (and other officers) | - | 25,000 |
| Total extraordinary losses | 0 | 25,331 |
| Profit before income taxes | 41,768 | 41,788 |
| Income taxes - current | 15,101 | 21,840 |
| Income taxes - deferred | 5,299 | (3,990) |
| Total income taxes | 20,401 | 17,850 |
| Profit | 21,367 | 23,937 |
| Profit attributable to owners of parent | 21,367 | 23,937 |

Quarterly consolidated statement of comprehensive income

(Thousands of yen)

| | Three months ended June 30, 2024 | Three months ended June 30, 2025 |
|--|-------------------------------------|-------------------------------------|
| Profit | 21,367 | 23,937 |
| Comprehensive income | 21,367 | 23,937 |
| Comprehensive income attributable to | | |
| Comprehensive income attributable to owners of parent | 21,367 | 23,937 |
| Comprehensive income attributable to non-controlling interests | - | - |

(Notes on segment information, etc.)

- Segment Information
 I. the three months of the previous fiscal year (April 1, 2024 to June 30, 2024)
 - 1. Information on sales and the amount of profit or loss for each reported segment, as well as information on the breakdown of revenues

(Unit: 1 thousand yen)

| | Bathing facilities | Real estate | Total |
|--|--------------------|-------------|---------|
| Sales | | | |
| Hot bath facility usage fee, etc. | 317,143 | - | 317,143 |
| Hot baths and other services, etc. (Note 1) | 129,902 | - | 129,902 |
| Real estate leasing, management services, etc. | - | 747 | 747 |
| Revenue generated from customer contracts | 447,045 | 747 | 447,792 |
| Other revenues (Note 2) | 165 | 11,566 | 11,732 |
| Revenues from external customers | 447,211 | 12,313 | 459,524 |
| Transactions with other segments | - | - | - |
| Total | 447,211 | 12,313 | 459,524 |
| Segment Profit | 78,522 | 4,043 | 82,566 |

Note1: Hot baths and other services are generated by food and beverage, massage, etc.

Note2: Other income is rental income and other income based on Accounting Standards for Enterprises No. 13 "Accounting Standards for Lease Transactions."

2. The difference between the total amount of profit or loss of the reported segment and the amount recorded in the quarterly consolidated statements of income and the main details of the difference (matters related to adjustment of differences)

(Unit: 1 thousand yen)

| benefit | amount of money |
|---|-----------------|
| Total Reporting Segments | 82,566 |
| Company-wide expenses (Note) | 39,789 |
| Operating Income in Quarterly Consolidated Statements of Income | 42,777 |

- Note: Corporate expenses are general and administrative expenses that are not primarily attributable to the reporting segment.

 II. the three months of the current fiscal year (April 1, 2025 to June 30, 2025)

 1. Information on sales and the amount of profit or loss for each reported segment, as well as information on the breakdown of revenues

(Unit: 1 thousand yen)

| | Bathing facilities | Real estate | Total |
|--|--------------------|-------------|---------|
| Sales | | | |
| Hot bath facility usage fee, etc. | 340,003 | - | 340,003 |
| Hot baths and other services, etc. (Note 1) | 139,499 | - | 139,499 |
| Real estate leasing, management services, etc. | - | 576 | 576 |
| Revenue generated from customer contracts | 479,502 | 576 | 480,079 |
| Other revenues (Note 2) | 165 | 11,140 | 11,306 |
| Revenues from external customers | 479,668 | 11,717 | 491,385 |
| Transactions with other segments | - | 824 | 824 |
| Total | 479,668 | 12,541 | 492,209 |
| Segment Profit | 113,532 | 4,269 | 117,802 |

Note1: Hot baths and other services are generated by food and beverage, massage, etc.

Note2: Other income is rental income and other income based on Accounting Standards for Enterprises No. 13 "Accounting Standards for Lease Transactions."

2. The difference between the total amount of profit or loss of the reported segment and the amount recorded in the quarterly consolidated statements of income and the main details of the difference (matters related to adjustment of differences)

(Unit: 1 thousand yen)

| Sales | amount of money |
|--|-----------------|
| Total Reporting Segments | 492,209 |
| Inter-segment transaction elimination | 824 |
| Quarterly consolidated statement of income sales | 491,385 |

(Unit: 1 thousand yen)

| benefit | amount of money |
|---|-----------------|
| Total Reporting Segments | 117,802 |
| Company-wide expenses (Note) | 50,473 |
| Operating Income in Quarterly Consolidated Statements of Income | 67,328 |

Note: Corporate expenses are general and administrative expenses that are not primarily attributable to the reporting segment.